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# Modelling Choice of Mobile Technology for M-Banking

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## Abstract

Research in the adoption of mobile services has not offered a comprehensive explanation of low demand for the service. This paper proposes a more comprehensive framework to account for the explanations of consumer choice in the context of m-banking. The model underlies the cognitive processes of reasoning, referencing and contextualizing, as postulated in the behavioral decision making. The proposed theoretical framework is based on a review of literature from marketing, behavioral economics and information systems.

## Keywords

M-Banking, Choice, Reasoning, Referencing, Context

## **1. Introduction**

Over the last two decades, we have witnessed the growth of two new communication technologies – mobile networks and the Internet. A number of applied and theoretical research has taken place in an effort to combine these two successful technologies, but so far the mobile services has not become as popular as expected except in few countries. The success of mobile services in general depends on consumer choice and technological improvements. Technological development opens up new possibilities but finally it is the consumer who decides whether to choose a service or not. Banks have traditionally delivered services through face-to-face interactions with consumers at branch offices [1]. Traditional channels are being challenged and complemented by new electronic channels [2-3]. The most recent addition is mobile banking (m-banking), an application of mobile commerce (m-commerce), which is now offered by many banks in many countries. M-banking is defined as provision and availment of banking services with the help of mobile telecommunication devices such as mobile phones [4-5] (see Figure 1 for an example of m-banking application).

There is wide agreement that wireless channel has the potential to transform banking and telecom sectors [6-8]. Rapid proliferation of mobile phones, rising proliferation of advanced mobile phones (e.g. iPhone, iPod Touch) and advancement in wireless technology can potentially drive m-banking - the "next-generation" of electronic banking (e-banking). However, since late 1990s, many attempted m-commerce applications, including m-banking, have failed to attract consumers [9]. It is mainly because m-commerce applications followed a technology-driven model of design [10], and the potential of m-commerce was not yet recognised at the consumer side [11-12]. As technology has become an indispensable element of banking service delivery, managerial interest to improve understanding of consumer choice has also increased in an increasingly competitive market [13-14]. Hence, there have been calls for more research to understand consumer choice of m-banking like mobile services [8, 15-20].



Figure 1: Mobile Banking (Courtesy: Commonwealth Bank of Australia)

# 2. Theoretical Development

A number of theories have been considered to anchor the theoretical development. These are explained below followed by components of the proposed model (see Figure 3 for the proposed model). Table 1 provides the definition of constructs from literature.

## 2.1 Choice

Choice Theory [21-22] is used to structure the effects of reasoning and referencing factors on choice behaviour (see [23-26] for more about choice). The choice process is viewed as being based on four hierarchical choice sets: the universal set, the awareness set, the consideration set, and the final choice outcome [27] (see Figure 2). The universal set consists of all possible alternatives. The awareness set consists of alternatives a consumer is aware of [26]. The consideration set consists of alternatives that a consumer is prepared to consider carefully to pay for and use. From the consideration set, consumer selects the best alternative(s). In this study, we focus on choice which is defined as the decision to adopt a technology after active evaluation of the alternatives in a consideration set.



Figure 2: Choice making stages (Adapted from Ho et al., 2008 [27])

Consideration set size and choice are context dependent [27] (see Figure 3 for contextual factors). The decision to adopt m-banking service is based on two cognitive processes of reasoning and referencing [28-29]. Consumer's choice has been the research focus of both scholars and practitioners in the field of behavioral decision theory [e.g. 30] and marketing [e.g. 31]. Research extending over twenty years in behavioral decision theory has led to the

development of two important research streams – reason-based choice (reasoning) [32] and mental accounting (referencing) [33].

#### 2.2 Reasoning

Reason-based choice was introduced by Shafir et al. (1993) [32]. In reasoning process, evaluations based on the prominent reason, conflict resolution between options, dealing with trade-off contrast and assessing unneeded features of the option take place [18]. Consumers tend to call for reasons to justify their choice [28]. Reasons are built from the characteristics of the product or service [32]. Consumer invokes a salient and simple reason to facilitate or motivate the choice [28]. By linking a salient reason to a particular service attribute, consumer avoids the cognitively demanding evaluations and focuses on the service attribute that is easy to justify the choice [29].

If reasoning evoke intrapersonal conflict, that might be resolved with the aid of referencing and vice versa [28], especially if the service is viewed as luxury (or, already a cheaper alternative exists to satisfy the need) [28]. Unless there is a compelling reason to choose new option, consumer chooses to maintain "status quo" [32]. Hence, factors, such as mobility, fit, risk, complexity, relative advantage, compatibility, service availability and social influence are reasoning factors in the model.

# 2.3 Referencing

Mental accounting theory was introduced by Thaler [34]. It involves a referencing process when consumer assesses a potential service, develops a cognitive account and compares the subjective value in relation to the reference point [33]. The current service available to consumer form the reference point in the decision process [18]. Consumer will move from the reference point (the equilibrium) and will opt for the new service if there is a positive subjective value [33]. Hence, price is a referencing factor in the model.



Figure 3: Mobile technology choice model

## 2.4 Technology Adoption

Technology adoption and acceptance research has developed several competing theories each with a different set of acceptance determinants. The most prominent theories are Innovation Diffusion Theory (IDT) [35], Theory of Reasoned Action (TRA) [36], Theory of Planned Behaviour (TPB) [37], Technology Acceptance Model (TAM) [38], Unified Theory of Acceptance and Use of Technology (UTAUT) [39], Model of Adoption of Technology in Households (MATH) [40] and Task-Technology Fit (TTF) model [41]. The behaviour investigated is typically the attitude, intention or actual usage of a technology, and factors influencing usage behaviour are assessed as to their impact [39]. Existing adoption studies focus on single application usage in which no alternative is observed [39, 42]. Even recent research on mobile and Internet technology [e.g. 8, 43, 44-45] paid no attention to the choice of consumers in light of the multitude of sources available to fulfil a service need [19]. Researchers have long recognized that the accuracy of predicting behaviour with the presence of alternatives is higher than without them [46-47].

	Constructs	Definitions
Depen dent	Choice	Choice is the decision to adopt a technology after active evaluation of the alternatives in a
		consideration set. Consideration set consists of different technologies to fill a similar
		consumer need [18, 48].
Reasoning	Risk	The perceived sense of risk concerning disclosure of personal and financial information
		(loss of privacy) [49] and the "risk of monetary loss" [50].
	Mobility	"refers to movement of technologies, people, settings, etc" (implies portability) [51].
		"Compared with traditional e-commerce, mobile computing provides access to information,
		communication, and services independent of time" (implies temporality) and "place"
		(implies spatiality) [51].
	Fit	Depicts "the match between requirements of a task and the capabilities of the technology to
		support task accomplishment" [41, 52].
	Complexity	the degree to which an innovation is perceived as relatively difficult to understand and use
		[53].
	Relative	"The degree to which an innovation is perceived as being better than its precursor" [54, p.
	Advantage	[195].
	Compatibility	"the degree to which an innovation is perceived as being consistent with the existing
	a .	values, needs, and past experiences of potential adopters" [54].
	Service	"the extent to which an information appliance is perceived as being able to provide
	Availability	pervasive and timely connections" [44].
	Social Influence	"the degree to which individuals believed that others thought they should use advanced
	D '	$\begin{array}{c} \text{mobile services} & [45]. \end{array}$
Refe enc ing	Price	The extent to which the price of the new service is too high [40, 55].
1	A 11.11.	
Contextual	Accessibility	Encompasses "physical access to the terminal and information system" [56].
	Flexi-channelling	refers to the choice of different channels based on strengths and weaknesses of each
	<u> </u>	channel [57].
	Situation	any information that can be used to characterize the situation of entities (i.e., whether a
		an application, including the user and the application themselves" [58]
	Personalization	Perceived personalization is a consumer's percention of a service's or service personnel's
		nersonalization - implies the extent to which a service or service personnel understands
		represents and serves his or her personal needs [59]
		represents and serves ins of her personal needs [57].

### Table 1: Definition of Constructs

# **3.** Conclusion and Future Research

In this research paper, we have proposed a model for consumer choice of m-banking underlying the concepts of behavioral decision making. The contribution of this research is twofold. First, it contributes to a more comprehensive theory development integrating adoption research and behavioral decision theory to understand choice. The model focuses on individual consumer's cognitive processes influencing choice of m-banking. The model incorporates the concepts of choice, mobility, flexi-channelling and situation. Second, it may provide a practical tool, which can generate useful insights for the marketing strategies of the banks and may enable them to increase their market share in a highly competitive consumer banking environment. It will help banking and financial services practitioners and managers to better understand consumer behavior and invest in "suitable" mbanking and avoid drowning into so-called "technological chasm". We intend to validate this model in two phases. In the exploratory phase, a preliminary validation of the model will be attempted using a survey of 30,000 respondents conducted in US and Europe on mobile phone use. It will follow interviewing tech-savvy consumers who are likely to choose m-banking on their advanced mobile phones. To better determine the structural fit of the proposed model and improve its generalizability a second quantitative study using questionnaire will follow the interviews.

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